



P.O. Box 5035
267 Dundas Street
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London
CANADA

December 13, 2011

Re: Letter of Reference

To whom it may concern:

It is with pleasure that I write this letter of recommendation for Hayman Construction Inc.

Hayman Construction was the General Contractor responsible for the construction of the City of London's 2009 Contract #8B, Infrastructure Lifecycle Renewal Project: Oxford Street, Wharncliffe to Richmond Street.

Work included the rehabilitation and construction of structural and visual enhancements for the Norman Bradford Bridge, in addition to the localized reconstruction of watermain, sewer, curb, sidewalk and asphalt. Their commitment to quality and understanding of the importance for the delivery of this federally funded project made them a great partner.

The quality of the work and level of service provided met all our expectations. Based on this success, we look forward to working with Hayman Construction again.

Should you wish to discuss further, please do not hesitate to contact me.

Respectfully,

Ted Koza, P. Eng.

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